

Independent Auditor's Report

June 19, 2026

The Board of Directors
SEIKITOKYU KOGYO CO., LTD.

Ernst & Young ShinNihon LLC
Tokyo, Japan

Masato Nakagawa

Designated Engagement Partner
Certified Public Accountant

Takashi Nakamura

Designated Engagement Partner
Certified Public Accountant

Opinion

Pursuant to Article 444, paragraph 4 of the Companies Act, we have audited the accompanying consolidated financial statements, which comprise the consolidated balance sheet, the consolidated statement of income, the consolidated statement of changes in net assets, and notes to the consolidated financial statements of SEIKITOKYU KOGYO CO., LTD and its consolidated subsidiaries (the Group) applicable to the fiscal year from April 1, 2025 to March 31, 2026.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position and results of operations of the Group applicable to the fiscal year ended March 31, 2026, in accordance with accounting principles generally accepted in Japan.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in Japan. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Japan, including those applicable to audits of financial statements of public interest entities, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Other information comprises the information included in disclosure documents that contain audited consolidated financial statements, but does not include the consolidated financial statements and our auditor's report thereon.

We have concluded that other information does not exist. Accordingly, we have not performed any work related to other information.

Responsibilities of Management, the Corporate Auditor and the Board of Corporate Auditors for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in Japan, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern and disclosing, as required by accounting principles generally accepted in Japan, matters related to going concern.

The Corporate Auditor and the Board of Corporate Auditors are responsible for overseeing the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with auditing standards generally accepted in Japan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
- Consider internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances for our risk assessments, while the purpose of the audit of the consolidated financial statements is not expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation in accordance with accounting principles generally accepted in Japan.

- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the consolidated financial statements. We are responsible for the direction, supervision and review of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Corporate Auditor and the Board of Corporate Auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Corporate Auditor and the Board of Corporate Auditors with a statement that we have complied with the ethical requirements regarding independence that are relevant to our audit of the consolidated financial statements in Japan, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied to reduce threats to an acceptable level.

Interest Required to Be Disclosed by the Certified Public Accountants Act of Japan

Our firm and its designated engagement partners do not have any interest in the Group which is required to be disclosed pursuant to the provisions of the Certified Public Accountants Act of Japan.

SEIKITOKYU KOGYO CO., LTD.

Consolidated Balance Sheet
for the year ended March 31, 2026

	Yen (millions)	U.S. dollars (thousands) (Note 2)		Yen (millions)	U.S. dollars (thousands) (Note 2)
<u>Assets</u>	<u>2026</u>	<u>2026</u>	<u>Liabilities and Net assets</u>	<u>2026</u>	<u>2026</u>
Current assets:			Current liabilities:		
Cash and deposits	¥ 14,438	\$ 90,303	Short-term loans payable (Note 5)	¥ 105	\$ 657
Trade receivables			Trade payables		
Notes receivables	1,933	12,089	Notes payables	5,287	33,071
Accounts receivables	33,566	209,947	Accounts payables	16,708	104,502
Total trade receivables	35,499	222,036	Total trade payables	21,995	137,573
Inventories			Income taxes payable	888	5,556
Cost on uncompleted construction contracts	118	735	Advances received on uncompleted construction contracts	1,643	10,276
Raw materials and supplies	522	3,267	Provision for warranties for completed construction	203	1,268
Total inventories	640	4,002	Provision for loss on construction contracts	20	125
Other current assets	1,963	12,283	Provision for bonuses	1,746	10,922
Total current assets	52,540	328,624	Other current liabilities	4,881	30,527
Non-current assets:			Total current liabilities	31,481	196,904
Property, plant and equipment (Notes 4 and 5)	25,791	161,314	Non-current liabilities:		
Intangible assets	313	1,956	Long-term loans payable (Notes 5 and 10)	6,500	40,655
Investment and other assets			Net defined benefit liability	2,255	14,102
Investment securities			Other non-current liabilities	79	496
Other securities (Note 10)	323	2,021	Total non-current liabilities	8,834	55,253
Distressed receivables	22	141	Total liabilities	40,315	252,157
Deferred tax assets	316	1,974	Net assets:		
Net defined benefit asset	4,838	30,261	Shareholders' equity (Note 7):		
Guarantee deposits and other investments (Note 6)	387	2,419	Share capital		
Total investments and other assets	5,886	36,816	Authorized - 150,000,000 shares	2,000	12,509
Total non-current assets	31,990	200,086	Issued - 37,424,507 shares		
Total assets	¥ 84,530	\$ 528,710	Capital surplus	639	3,997
			Retained earnings	40,135	251,034
			Treasury stock - 792,318 shares	(653)	(4,083)
			Total shareholders' equity	42,121	263,457
			Accumulated other comprehensive income:		
			Unrealized gain on investment securities	85	530
			Foreign currency translation adjustment	(19)	(119)
			Remeasurements of defined benefit plans	2,028	12,685
			Total accumulated other comprehensive income	2,094	13,096
			Total net assets	44,215	276,553
			Total liabilities and net assets	¥ 84,530	\$ 528,710

See accompanying notes to consolidated financial statements.

SEIKITOKYU KOGYO CO., LTD.

Consolidated Statement of Income for the year ended March 31, 2026

	Yen (millions)	U.S. dollars (thousands) (Note 2)
	2026	2026
Completed construction contracts:		
Net sales	¥ 74,658	\$ 466,966
Cost of sales	65,055	406,899
Gross profit	9,603	60,067
Finished goods:		
Net sales	20,467	128,018
Cost of sales	17,290	108,149
Gross profit	3,177	19,869
Power business:		
Net sales	134	837
Cost of sales	74	460
Gross profit	60	377
Total:		
Net sales	95,259	595,821
Cost of sales	82,419	515,508
Gross profit	12,840	80,313
Selling, general and administrative expenses:	6,423	40,173
Operating income	6,417	40,140
Other income (Note 8) :		
Interest and dividends	42	265
Other	248	1,548
Subtotal	290	1,813
Other expenses (Note 9):		
Interest	88	548
Impairment loss (Note 12)	19	121
Other	207	1,299
Subtotal	314	1,968
Profit before income taxes	6,393	39,985
Income taxes		
Current	1,707	10,679
Deferred	19	115
Net income	4,667	29,191
Net profit attributable to owners of parent	¥ 4,667	\$ 29,191

SEIKITOKYU KOGYO CO., LTD.

Consolidated Statement of Changes in Net Assets
for the year ended March 31, 2026

	Shareholders' equity (Notes 2 and 7)				Total shareholders' equity
	Share capital	Capital surplus	Retained earnings (Millions of yen)	Treasury stock	
Balance at April 1, 2025	¥ 2,000	¥ 624	¥ 38,421	¥ (672)	¥ 40,373
Changes during the period					
Dividend of surplus			(2,930)		(2,930)
Net income attributable to owners of parent			4,667		4,667
Purchase of treasury stock				(0)	(0)
Disposal of treasury stock		15		19	34
Change in scope of consolidation			(23)		(23)
Net changes of items other than shareholders' equity					—
Total changes during period	—	15	1,714	19	1,748
Balance as of March 31, 2026	¥ 2,000	¥ 639	¥ 40,135	¥ (653)	¥ 42,121

	Accumulated other comprehensive income				Total net assets
	Unrealized gain on investment securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans (Millions of yen)	Total accumulated other comprehensive income	
Balance at April 1, 2025	¥ 138	¥ (39)	¥ 1,221	¥ 1,320	¥ 41,693
Changes during the period					
Dividend of surplus					(2,930)
Net income attributable to owners of parent					4,667
Purchase of treasury stock					(0)
Disposal of treasury stock					34
Change in scope of consolidation					(23)
Net changes of items other than shareholders' equity	(53)	20	807	774	774
Total changes during period	(53)	20	807	774	2,522
Balance as of March 31, 2026	¥ 85	¥ (19)	¥ 2,028	¥ 2,094	¥ 44,215

SEIKITOKYU KOGYO CO., LTD.

Consolidated Statement of Changes in Net Assets
for the year ended March 31, 2026

	Shareholders' equity (Notes 2 and 7)				
	Share capital	Capital surplus	Retained earnings (Thousands of U.S. dollars)	Treasury stock	Total shareholders' equity
Balance at April 1, 2025	\$ 12,509	\$ 3,903	\$ 240,313	\$ (4,202)	\$ 252,523
Changes during the period					
Dividend of surplus			(18,323)		(18,323)
Net income attributable to owners of parent			29,191		29,191
Purchase of treasury stock				(3)	(3)
Disposal of treasury stock		94		122	216
Change in scope of consolidation			(147)		(147)
Net changes of items other than shareholders' equity					—
Total changes during period	—	94	10,721	119	10,934
Balance as of March 31, 2026	\$ 12,509	\$ 3,997	\$ 251,034	\$ (4,083)	\$ 263,457

	Accumulated other comprehensive income				Total net assets
	Unrealized gain on investment securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans (Thousands of U.S. dollars)	Total accumulated other comprehensive income	
Balance at April 1, 2025	\$ 859	\$ (244)	\$ 7,636	\$ 8,251	\$ 260,774
Changes during the period					
Dividend of surplus					(18,323)
Net income attributable to owners of parent					29,191
Purchase of treasury stock					(3)
Disposal of treasury stock					216
Change in scope of consolidation					(147)
Net changes of items other than shareholders' equity	(329)	125	5,049	4,845	4,845
Total changes during period	(329)	125	5,049	4,845	15,779
Balance as of March 31, 2026	\$ 530	\$ (119)	\$ 12,685	\$ 13,096	\$ 276,553

Notes to the Consolidated Financial Statements

1. Summary of Significant Accounting Policies

(a) Basis of Presenting Consolidated Financial Statements

The accompanying consolidated financial statements have been prepared from the accounts maintained by SEKITOKYU KOGYO CO., LTD. (the “Company”) and its consolidated subsidiaries in accordance with the provisions set forth in the Companies Act of Japan and in conformity with accounting principles generally accepted in Japan, which may differ in some material respects from accounting principles generally accepted and applied in countries and jurisdictions other than Japan.

Certain items presented in the Japanese consolidated financial statements have been reclassified for presentation solely for the convenience of readers outside Japan.

In addition, the notes to the consolidated financial statements include certain information which is not required under accounting principles generally accepted in Japan but is presented herein as additional information.

(b) Consolidation Policies

The accompanying consolidated financial statements include the accounts of the Company and its significant subsidiaries. All significant intercompany accounts, intercompany transactions and unrealized profits have been eliminated in consolidation.

As of March 31, 2026, the number of consolidated subsidiaries was 11 and none of the subsidiaries and affiliates are accounted for by the equity method. Major consolidated subsidiaries are SHINSEIKI KOGYO CO., LTD., SEKITOKYU MYANMAR ROAD CO., LTD. and ST SERVICE CO., LTD. During the current fiscal year, STK PACIFIC CORPORATION was excluded from the scope of consolidation due to the completion of its liquidation, while GENERALACT CO., LTD. was included in the scope of consolidation due to the acquisition of all of its shares.

Non-consolidated subsidiary is CHUGAI ENGINEERING CO., LTD. The non-consolidated subsidiary has been excluded from the scope of the consolidation as it is small in scale and the total amounts of the non-consolidated subsidiary’s assets, net sales, equity in net income/loss, and equity in retained earnings do not have material impact on the consolidated financial statements.

(c) Closing Dates for Consolidated Subsidiaries

All the subsidiaries are consolidated using their financial statements as of their respective fiscal year end, which falls on March 31 as same as the consolidated fiscal year end.

(d) Method of Accounting for Significant revenues and expenses

The Company and its consolidated subsidiaries (the “Group”) have applied the Accounting Standard for Revenue Recognition (Accounting Standards Board of Japan No. 29, March 31, 2020) and the Implementation Guidance on Accounting Standard for Revenue Recognition (Accounting Standards Board of Japan Guidance No. 30, March 31, 2020).

The Group's main businesses are construction business and manufacturing and sales business of pavement materials. The details of performance obligations in each business are as follows.

Construction business

The Group is engaged in paving, civil engineering and other businesses related to construction work in general and is obligated to perform construction work under construction contracts with its customers. Under such construction contracts, since the value of the property increases and the customer obtains control of the asset as the Group proceeds with the construction work, the performance obligation is satisfied over a certain period of time and is satisfied as the construction progresses over the contract period. Therefore, the measurement of the degree of completion of the satisfaction of performance obligations for construction work, etc. is based on the percentage of incurred costs up to the end of each reporting period to the estimate of total construction cost. For construction contracts for which the percentage-of-completion for satisfaction of performance obligations cannot be estimated reasonably, revenue is recognized on a cost recovery method only to the extent of contract costs incurred will be recoverable. The transaction price is determined by the payments from customers contract, and the payments from customers are received in stages at the time stipulated in the contract. The amount of payments from customers does not include any significant financing component. There is no significant variable consideration that could change the amount of the payments from customers.

Manufacturing and sales business of pavement materials

The Group manufactures and sells asphalt mixture and other construction materials and is obligated to deliver the goods under sales contracts with customers. The performance obligation is satisfied at the time the goods are delivered, and revenue is recognized at the time of delivery. The transaction price is determined by the contract with the customer and is received in accordance with the contract. The amount of payments from customers does not include any significant financing component. There is no significant variable consideration that could change the amount of the payments from customers.

(e) Inventories

Inventories are stated at cost, cost being determined by the identified cost method for cost on uncompleted construction contracts or by the moving average method for raw materials and supplies. Cost of inventories for raw materials and supplies is written-down when their carrying amounts become unrecoverable.

(f) Investments

Other securities (securities which are neither trading, held-to-maturity securities nor investments in subsidiaries and affiliates) with market value are carried at the market value on the balance sheet date. The difference between the acquisition cost and the market value of other securities is recognized as unrealized gain on investment securities in the consolidated balance sheet, net of tax effect.

Non-marketable securities classified as other securities are carried at cost. The cost of other securities sold is computed based on the moving average method.

(g) Property, Plant and Equipment (Excluding leased assets)

The Group computes depreciation of Property, plant and equipment by the declining balance method, however, buildings (excluding structures attached to the buildings) acquired on or after April 1, 1998 are depreciated by the straight-line method. Rates for depreciation are based on the estimated useful lives of the assets according to their general class, type of construction, and use.

The estimated useful lives are principally as follows:

Buildings and structures	7 to 50 years
Machinery, vehicle, tools, furniture and fixtures	5 to 7 years

(h) Intangible Assets (Excluding leased assets)

Computer software for internal use is amortized by the straight-line method over the estimated useful lives (5 years).

(i) Leases

Depreciation of leased assets under finance leases that do not transfer ownership of the leased assets to the lessee is calculated by the straight-line method over the lease period with a residual value of zero.

(j) Income Taxes

Deferred tax assets and liabilities have been recognized in the consolidated financial statements for the year ended March 31, 2026 with respect to the differences between the financial reporting and tax bases of assets and liabilities, and were measured using the enacted tax rates which will be in effect when the differences are expected to be reversed. Valuation allowances are recognized for the deferred tax assets that are not considered to be recoverable.

(k) Allowance for Doubtful Accounts

General provision for doubtful accounts is recorded by applying a certain reserve percentage of the receivables based on the experience from past transactions. When considered necessary, specific reserves are recognized based on the assessment of individual receivables.

(l) Provision for Warranties for Completed Construction

Provision for warranties for completed construction is recorded at an estimated amount, based on the actual number of defects and related warranty costs stipulated in completed construction contracts.

(m) Provision for Loss on Construction Contracts

Provision for loss on construction contracts is recorded for estimated future losses related to the construction contracts in progress.

(n) Provision for Bonuses

Provision for bonuses is stated at the estimated amount of bonuses which the Group is anticipated to pay to their employees.

(o) Accounting Treatment of Retirement Benefit Payments

In order to provide employee retirement benefits, net defined benefit asset or liability for employees has been recorded as the amount of retirement benefit obligations after deducting pension plan assets, calculated based on the estimated amounts for the obligation for employees' retirement benefits and pension plan assets.

Prior service cost is amortized by the straight-line method over 13 years, which is shorter than the average remaining years of service of the employees.

Actuarial gains and losses are amortized from the following year in which the gains or losses are recognized. Amortization is primarily calculated by the straight-line method over 10 years, which is shorter than the average remaining years of service of the employees.

Unrecognized prior service costs and unrecognized actuarial gains and losses are recorded as remeasurements of defined benefit plans in accumulated other comprehensive income in net assets after consideration of tax effects.

(p) Accounting Principles and Procedures Adopted When Provisions of Relevant Accounting Standards are Unclear

With respect to construction projects and asphalt plants conducted by the Company as a joint venture with other companies, the Company accounts for them in proportion to its own share ratio.

(q) Significant Accounting Estimates

Estimate of the total construction cost in revenue recognized when performance obligations are satisfied over a specified over time:

Revenue recognized when performance obligations are satisfied over a specified over time was ¥72,882 million (U.S.\$455,856 thousand) for the consolidated fiscal year ended March 31, 2026.

Calculation method:

Revenue recognized when performance obligations are satisfied over a specified over time is measured based on the progress of completion at the end of the consolidated fiscal year. The progress of completion is calculated based on the proportion of the cost incurred as of the end of the consolidated fiscal year to the estimated total cost of the project.

The total construction cost is accumulatively estimated based on objective prices such as standard unit price approved internally and quotation obtained from suppliers. Such estimations of total construction cost are reviewed as of the closing date, according to construction status, actual costs incurred or requests of specification changes received from customers.

Key assumptions:

Since each of the construction is highly individualized and basic specifications and work content are based on customer's instructions, it is necessary to sufficiently incorporate the characteristics of the construction in estimating total construction cost. In doing so, certain assumptions and judgments are required based on specialized knowledge of construction and construction experience such as unit price and quantity of materials and labor.

Impact on consolidated financial statements for the next consolidated fiscal year:

Since construction work generally takes a long period of time, key assumptions may change due to fluctuation of unit price of materials and labor, changes of construction contract during construction and delay of construction due to bad weather, etc., which may affect consolidated financial statements for the next consolidated fiscal year.

Estimate of the impairment of fixed assets of Manufacturing and sales business of pavement materials:

Fixed assets of Manufacturing and sales business of pavement materials was ¥15,874 million (U.S.\$99,286 thousand) and impairment loss was ¥19 million (U.S.\$121 thousand) for the consolidated fiscal year ended March 31, 2026.

Calculation method:

The Group determines the cash-generating units by the smallest group of assets that generates cash inflows that are largely independent of the cash inflows from other assets or groups of assets.

The Group is assessing the recognition of impairment losses for asphalt plants that have indications of impairment. An impairment loss is recognized when the undiscounted future cash flows from the relevant asset group are less than the carrying amounts. The carrying amounts of such assets are reduced to their recoverable amounts. The recoverable amount of such asset groups is measured based on fair value or value in use.

Key assumptions:

The key assumptions used in the calculation of undiscounted future cash flows are sales volumes, sales prices and raw material prices for each asphalt plant. Sales volumes, sales prices and raw material prices are determined based on historical experience, trends in raw material prices and the extent to which raw material prices are passed through to product prices.

Impact on consolidated financial statements for the next consolidated fiscal year:

Key assumptions are subject to change based on trends in sales volumes, sales prices, raw material prices and other factors. If the recoverable amount decreases, an impairment loss may be recognized in the financial statements for the next consolidated fiscal year.

2. Basis of Translation

The consolidated financial statements as of and for the year ended March 31, 2026 presented herein are denominated in Japanese yen and, solely for the convenience of the readers, have been translated into U.S. dollars at the rate of ¥159.88 = U.S.\$1, the approximate rate of exchange in effect on March 31, 2026. This translation should not be construed as a representation that any of the yen amounts could be converted into U.S. dollar amounts at the above or any other rate.

3. Dividends

1) Dividends paid

Resolution	Type of shares	Yen (millions)	U.S. dollars (thousands)	Source of dividends	Yen	U.S. dollars	Record date	Effective date
		Total dividends	Total dividends		Dividends per share	Dividends per share		
Annual general meeting of shareholders on June 24, 2025	Common stock	¥1,648	\$10,304	Retained earnings	¥45.00	\$0.28	March 31, 2025	June 25, 2025
Meeting of board directors on November 6, 2025	Common stock	¥1,282	\$8,019	Retained earnings	¥35.00	\$0.22	September 30, 2025	December 8, 2025

2) Dividends with a record date in the year ended March 31, 2026 and an effective date in the year ending March 31, 2027:

Resolution	Type of shares	Yen (millions)	U.S. dollars (thousands)	Source of dividends	Yen	U.S. dollars	Record date	Effective date
		Total dividends	Total dividends		Dividends per share	Dividends per share		
Annual general meeting of shareholders on June 23, 2026	Common stock	¥1,319	\$8,248	Retained earnings	¥36.00	\$0.23	March 31, 2026	June 24, 2026

4. Property, Plant and Equipment

Property, plant and equipment at March 31, 2026 are as follows:

	Yen (millions)	U.S. dollars (thousands)
	2026	2026
Buildings and structures	¥ 7,005	\$ 43,812
Machinery, equipment, vehicles, tools, furniture and fixtures	3,979	24,884
Land	14,759	92,315
Construction in progress	48	303
Total	¥25,791	\$161,314

5. Collateral Assets and Corresponding Liabilities

The following assets are provided as collateral for the borrowings at March 31, 2026:

	Yen (millions)	U.S. dollars (thousands)
	2026	2026
Building and structures	¥1,276	\$ 7,981
Land	492	3,075
Total	¥1,768	\$11,056

Corresponding Liabilities at March 31, 2026

	Yen (millions)	U.S. dollars (thousands)
	2026	2026
Short-term loans payable	¥ 100	\$ 626
Long-term loans payable	1,500	9,382
Total	¥1,600	\$10,008

6. Receivables Fully Offset Against Allowance for Doubtful Accounts

	Yen (millions)	U.S. dollars (thousands)
	2026	2026
Long-term trade receivables	¥472	\$2,953

7. Shareholders' Equity

In accordance with the Companies Act of Japan (the "Act"), the Company provides legal retained earnings, which is included in retained earnings. The Act requires that an amount equal to at least 10% of the amounts to be disbursed as distribution of earnings be appropriated to the legal retained earnings until the total of the legal retained earnings plus the legal capital surplus or either of them equals 25% of the share capital account.

The Act further provides that neither legal capital surplus nor the legal retained earnings is available for the payment of dividends, but either may be used to reduce or eliminate accumulated deficits by a resolution of the shareholders, or may be transferred to the share capital account by a resolution of the shareholders. The Act also provides that, if the total amount of legal capital surplus and the legal retained earnings exceeds 25% of the amount of share capital, the excess may be distributed to the shareholders, either as a return of capital or as dividends, subject to the approval of the shareholders.

8. Other Income

The composition of “Other income” for the year ended March 31, 2026 is as follows:

	Yen (millions)	U.S. dollars (thousands)
	2026	2026
Interest income	¥ 25	\$ 160
Dividend income	17	105
Rent income	21	128
Gain on sales of non-current assets	10	60
Gain on sales of investment securities	174	1,090
Other	43	270
Total	¥290	\$1,813

9. Other Expenses

The composition of “Other expenses” for the year ended March 31, 2026 is as follows:

	Yen (millions)	U.S. dollars (thousands)
	2026	2026
Interest expenses	¥ 88	\$ 548
Syndicated loan arrangement fees	118	739
Loss on sales of non-current assets	5	30
Loss on retirement of non-current assets	45	285
Impairment loss	19	121
Other	39	245
Total	¥314	\$1,968

10. Financial Instruments

1) Financial Instruments

Cash of the Group is managed through short-term deposits. Funds are provided mainly by borrowings from banks.

Customers' credit risk on trade receivables (notes, accounts, and electronically recorded monetary claims) is mitigated through credit control.

The Group assess fair values of investment securities quarterly at market quotations.

Funds from short-term loans payable and long-term loans payable are used for operating funds and capital investment.

2) Fair value of financial instruments

The following table presents the carrying amounts of financial instruments on the consolidated balance sheet and the fair value at March 31, 2026, and the difference thereof.

Non-marketable securities (¥203 million (U.S.\$1,271 thousand) recorded on the consolidated balance sheet for the fiscal year ended March 31, 2026) are not included in "Investment securities" below. In addition, since cash and deposits, trade receivables (including electronically recorded monetary claims), trade payables (including electronically recorded obligations), and short-term loans payable are settled on a short-term basis, the carrying amounts approximate fair values. Therefore, notes have been omitted.

	Yen (millions)		
	Carrying amount	Fair value	Unrealized gain (loss)
Assets			
Investment securities:	¥120	¥120	¥ –
Total	¥120	¥120	¥ –

	U.S. dollars (thousands)		
	Carrying amount	Fair value	Unrealized gain (loss)
Investment securities:	\$750	\$750	\$ –
Total	\$750	\$750	\$ –

	Yen (millions)		
	Carrying amount	Fair value	Unrealized gain (loss)
Liabilities			
Long-term Loans payable:	¥6,600	¥6,600	¥ –
Total	¥6,600	¥6,600	¥ –

	U.S. dollars (thousands)		
	Carrying amount	Fair value	Unrealized gain (loss)
Long-term Loans payable:	\$41,281	\$41,281	\$ –
Total	\$41,281	\$41,281	\$ –

3) Breakdown of fair value of financial instruments by level

The fair value of financial instruments is classified into the following three levels based on the observability and materiality of the inputs used to determine fair value.

Level 1 fair value: Fair value calculated based on (unadjusted) quoted prices in active markets for identical assets or liabilities

Level 2 fair value: fair value calculated using directly or indirectly observable inputs other than Level 1 inputs

Level 3 fair value: Fair value calculated using significant unobservable inputs.

When multiple inputs that have a significant effect on fair value are used, fair value is classified into the level with the lowest priority in the calculation of fair value among the levels to which those inputs belong.

Financial assets and liabilities recognized with fair value in the consolidated balance sheet at March 31, 2026 are as follows:

	Yen (millions)			
	Level1	Level2	Level3	Total
Investment securities				
Available-for-sale securities	¥120	¥ –	¥ –	¥120
Stocks:				
	U.S. dollars (thousands)			
	Level1	Level2	Level3	Total
Investment securities				
Available-for-sale securities	\$750	\$ –	\$ –	\$ 750
Stocks:				

Financial assets and liabilities not recognized with fair value in the consolidated balance sheet at March 31, 2026 are as follows:

	Yen (millions)			
	Level1	Level2	Level3	Total
Long-term Loans payable:	¥ –	¥6,600	¥ –	¥6,600
	U.S. dollars (thousands)			
	Level1	Level2	Level3	Total
Long-term Loans payable:	\$ –	\$41,281	\$ –	\$41,281

(Note) Explanation of valuation techniques and inputs used in the calculation of fair value

Investment securities:

Fair value of equity securities is determined using prices quoted on exchanges and classified as Level 1 fair value because they are traded in an active market.

Long-term Loans payable:

Fair value is calculated by discounting the total amount of principal and interest by the interest rate that would be applicable to a similar new borrowing, and is classified as Level 2 fair value. The "Current portion of long-term loans payable ¥100 million (U.S.\$626 thousand)" included in "Short-term loans payable" under "Current liabilities" in the consolidated balance sheets is calculated as long-term loans payable.

11. Amounts Per Share

Amounts per share as of and for the year ended March 31, 2026 are as follows:

As of March 31

	<u>Yen</u>	<u>U.S. dollars</u>
	<u>2026</u>	<u>2026</u>
Net assets	¥1,207.01	\$7.55

For the year ended March 31

	<u>Yen</u>	<u>U.S. dollars</u>
	<u>2026</u>	<u>2026</u>
Net Income	¥127.43	\$0.80

12. Impairment Loss

The Group recognized impairment loss for the following assets or groups of assets.

Use	Classification	Location	Yen (millions)	U.S. Dollars (thousands)
Business assets	Buildings, structures, machinery, equipment, vehicles, tools, furniture and fixtures	Aichi Prefecture	¥16	\$98
Business assets	Buildings, structures, machinery, equipment, vehicles, tools, furniture, fixtures and land	Kumamoto Prefecture	¥3	23
Total	—	—	¥19	\$121

The Group determines the cash-generating units by the smallest group of assets that generates cash inflows that are largely independent of the cash inflows from other assets or groups of assets.

The Group recognized impairment loss of ¥19 million (U.S.\$121 thousand) in other expenses due to a significant decline in profitability for assets or groups of assets for the current consolidated fiscal year. The carrying amounts of such assets were reduced to their recoverable amounts.

The breakdown is as follows: Buildings and structures: ¥5 million (U.S.\$29 thousand), Machinery, equipment, vehicles, tools, furniture and fixtures: ¥14 million (U.S.\$90 thousand), Land: ¥0 million (U.S.\$2 thousand).

The recoverable amount of such assets or asset groups is measured based on sales value or value in use.

13. Revenue Recognition

1) Breakdown of revenue

The breakdown of revenues by major goods and services and their relevance to the segments for the year ended March 31, 2026 are as follows:

	Yen (millions)			
	Construction business	Manufacturing and sales business of pavement materials	Others	Total
Asphalt pavement	¥53,747	¥ —	¥ —	¥53,747
Concrete pavement	1,647	—	—	1,647
Civil engineering works, etc.	19,264	—	—	19,264
Asphalt mixtures	—	12,648	—	12,648
Other products (Note 1)	—	7,819	—	7,819
Others	—	—	16	16
Revenue from contracts with customers	74,658	20,467	16	95,141
Revenue from other sources (Note 2)	—	—	118	118
Revenue from external customers	74,658	20,467	134	95,259

	U.S. dollars (thousands)			
	Construction business	Manufacturing and sales business of pavement materials	Others	Total
Asphalt pavement	\$336,170	\$—	\$—	\$336,170
Concrete pavement	10,302	—	—	10,302
Civil engineering works, etc.	120,494	—	—	120,494
Asphalt mixtures	—	79,112	—	79,112
Other products (Note 1)	—	48,906	—	48,906
Others	—	—	97	97
Revenue from contracts with customers	466,966	128,018	97	595,081
Revenue from other sources (Note 2)	—	—	740	740
Revenue from external customers	466,966	128,018	837	595,821

(Note 1) Other products represent revenues recognized from contracts for the sale of asphalt emulsion, crushed stone and other products.

(Note 2) Revenue from other sources is derived from rental income in accordance with Accounting Standards Board of Japan No. 13, "Accounting Standard for Lease Transactions".

2) Contract Balance

Receivables arising from contracts with customers, contract assets, and contract liabilities at the beginning and end of the period are as follows. In the consolidated balance sheets, receivables arising from contracts with customers and contract assets are included in accounts receivables and electronically recorded monetary claims, and contract liabilities are included in advances received on uncompleted construction contracts.

	Yen (millions)		U.S. dollars (thousands)	
	Beginning balance 1 April 2025	Ending balance 31 March 2026	Beginning balance 1 April 2025	Ending balance 31 March 2026
Receivables arising from contracts with customers	¥26,898	¥27,306	\$168,238	\$170,793
Contract assets	13,656	8,172	85,413	51,113
Contract liabilities	797	1,643	4,988	10,276

Contract assets relate to the Group's rights to payments from customers for work that has created an asset controlled by the customer at the end of the consolidated fiscal year but has not yet been invoiced. Contract assets are transferred to receivables when the right to payment becomes unconditional. Contract liabilities are those for which the Group has received payment from the customer for the Group's obligation to transfer goods or services to the customer or for which payment is due.

Revenue recognized during the current year amounted to ¥771 million (U.S.\$4,820 thousand), which was included in the contract liability balance as of the beginning of the year. Revenue recognized during the current fiscal year from performance obligations satisfied in prior periods amounted to ¥306 million (U.S.\$1,912 thousand).

Changes in contract assets in the current fiscal year were mainly due to revenue recognized in connection with the progress of construction (increase in contract assets) and transfers to accounts receivable (decrease in contract assets).

Changes in contract liabilities in the current fiscal year were mainly due to receipt of advance payments (increase in contract liabilities) and revenue recognition (decrease in contract liabilities).

3) Transaction price allocated to remaining performance obligations

The transaction prices allocated by the Group to unsatisfied performance obligations are as follows;

	Yen (millions)	U.S. dollars (thousands)	Explanation of expected timing of satisfaction
	2026	2026	
Construction	¥41,012	\$256,519	It is generally expected to be satisfied within FY 2026-2027
Total	¥41,012	\$256,519	

For performance obligations, related to the manufacturing and sales business of pavement materials for which the initially scheduled contract period is one year or less, the practical expedient method is applied and the performance obligations is not included in the information on remaining performance obligations.

14. Other Notes

In November 2025, the Company executed a syndicate loan contract with The Bank of Mitsubishi UFJ, Ltd. serving as the arranger (of which, the balance of the term loan as of the end of fiscal year is ¥5,000 million (U.S.\$31,273 thousand)).

The following financial covenants are attached to the syndicate loan mentioned above;

- (a) The amount of net assets recorded on the balance sheet and consolidated balance sheet on the last day of each accounting period in and after the fiscal year ended March 31, 2026 must be maintained to at least 75% of the amount of net assets recorded on the balance sheet and consolidated balance sheet for the fiscal year immediately preceding said fiscal year or for the fiscal year ended March 31, 2025, whichever is the higher amount.
- (b) Ordinary losses* must not be recorded in two consecutive periods on the statements of income or consolidated statements of income in and after the fiscal year ended March 31, 2025.

*Ordinary income or loss is calculated by subtracting extraordinary income or loss pursuant to Japanese GAAP from income before income taxes.
- (c) Net losses must not be recorded in two consecutive periods on the statements of income or consolidated statements of income in and after the fiscal year ended March 31, 2025.
- (d) The total coverage ratio for the consolidated balance sheet, consolidated statements of income, and consolidated cash flow statement in and after the fiscal year ended March 31, 2026 must be maintained at 15.0 or lower.

It is stipulated under the loan that, in the event of changes in accounting standards, all concerned parties shall consult on the abovementioned financial covenants to determine the impact of the said changes.